

The Donkey Sanctuary (Ireland) Company Limited by
Guarantee

Trustees' report and financial statements

Year ended 31 December 2020

Registered number: 494024

Registered Charity: 20032289

Registered Charity: CHY 11617

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

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The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Reference and administrative details

Directors /

Trustees M Cronin (Chairman)
R Polden
K Nacey
T Kirby
D McCarthy
P Merrils Dearn

Secretary A Stenner-Evans (UK)

Banker Allied Irish Bank
Bankcentre
Ballsbridge
Dublin 4
Ireland

Solicitor Matheson Ormsby Prentice
70 Sir John Rogerson's Quay
Dublin 2
Ireland

Ronan Daly Jermyn Solicitors
2 Park Place,
City Gate Park,
Mahon Point,
Cork
Ireland

Auditor Crowleys DFK
Chartered Accountants and Statutory Audit Firm
5 Lapps Quay
Cork

Registered office Liscarroll
Mallow
Co Cork
Ireland

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Trustees' report

The directors of The Donkey Sanctuary (Ireland) Company Limited by Guarantee are trustees for the purposes of charitable requirements. The Donkey Sanctuary (Ireland) Company Limited by Guarantee is a limited company with charitable status and is hereon referred to as "the Charity".

The trustees present their annual report and audited financial statements for the year ended 31 December 2020.

In preparing these financial statements the trustees have adopted the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS102 The Financial Reports Standard applicable in the UK and Republic of Ireland.

This trustees' report should be read in conjunction with the report prepared by The Donkey Sanctuary (UK) as the performance and objectives of this entity are dependent upon The Donkey Sanctuary (UK). The parent company is the Donkey Sanctuary Trustee Limited, a company registered in Great Britain.

Charity Objects

For the benefit of the public to relieve the suffering of donkeys, mules and other such animals in need of care and attention anywhere in the world to provide and maintain rescue home or other facilities for the reception care and treatment of such animals, and to promote humane behaviour towards such animals by providing appropriate care, protection, treatment and security for such animals which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to the welfare of such animals and the prevention of cruelty and suffering amongst such animals.

Charity mission

To transform the quality of life for donkeys, mules and people worldwide through greater understanding, collaboration and support and by promoting lasting mutually life-changing relationships.

Achievements and performance

2020 was a challenging year in many respects. Covid 19 curtailed the charity's operational and fundraising activities from the initial March lockdown. Safe ways of working were introduced for staff while prioritising the welfare of donkeys in our care. Rigorous risk assessments and health and safety protocols provided updated guidance for staff and a smartphone app was developed to provide remote access to critical operational information.

There was provision for emergency welfare work to be carried out and for the sanctuary staff to attend work for the necessary care of the donkeys and mules. To ensure best practice and staff safety we split the teams into two pods working alternate days.

Four new external board members were appointed in Q3, including a new Chairman, and a new Country Manager was appointed in October. Working in consultation with the board and in collaboration with heads of department, the Country Manager has begun to take forward key strategic projects, working on the foundations set over the course of 2020 and following the organisational review in 2019. These projects include a review of fundraising strategy and activities, operations, and the implementation of a welfare strategy.

1. Rescue and Rehoming

Having been an unofficial policy for over a year, the charity's updated Relinquishment Policy – which does not allow relinquishments of donkeys or mules into the Charity's ownership and care outside strict, exceptional criteria - was ratified towards the end of 2020 by The Donkey

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
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Trustees' report *(continued)*

Sanctuary Ireland and UK boards. Just 45 donkeys were taken into the Charity's ownership and care in 2020 (2019 - 134).

Having been clear for a number of years that sanctuary facilities are over-capacity, and with the risk of guardian home donkeys returning from community premises, priority was given to maintaining the welfare of the donkeys in our care and finding alternative, more sustainable alternatives to relinquishments from the community.

The Charity continued to operate four farms in the North Cork area: two owned and two rented premises. The Charity manages external liveries and holding base facilities across Ireland, which offered short-term care to 304 animals waiting to be rehomed (2019 - 258).

The guardian rehoming process (donkeys fostered by private homes) was significantly impacted by Covid 19, with welfare advisers focused on emergency call-outs and unable to carry out training or routine inspections of would-be guardian homes. Despite the restrictions, 79 donkeys were rehomed to guardian homes (2019 - 97) and a record 151 donkeys were rehomed between private premises (2019 - 80).

An audit was initiated in Q4 to establish the health and behavioural status, and readiness for rehoming, of all the Charity's donkeys, so that a pipeline of donkeys suitable for guardian homes is ready to be mobilised once restrictions allow.

At 31st December 2020 there were a total of 818 donkeys and mules on the Charity's sites, with a further 697 in guardian homes and 304 in holding bases. The donkeys across our sites continued to receive high standards of care throughout 2020 mindful of the restrictions imposed due to Covid-19.

An audit of donkeys for rehoming purposes was completed in Q4 2020 and a cleaning process for our Animal Management System (AMS) database. This informed us on the availability of donkeys who can be prepared to join our rehoming scheme. A full review of donkeys in our care was planned for 2020 but put on hold due to Covid and will be picked up in 2021.

Plans are underway to upgrade donkey housing and fencing on our sites to improve donkey welfare alongside investment in core equipment. Potential donor and sponsor funding has been identified in partnership with the philanthropy teams.

2. Donkeys in the Community

The previously titled 'Donkey Welfare Improvement Scheme' (DWIS) was designed to encourage responsible ownership by offering direct support to owners willing to castrate their stallion and colt donkeys. The scheme also provided donkey care support for the owners of welfare compromised animals whose donkeys were potential candidates for relinquishment or seizure, by offering treatments such as farrier, feed, dental, and worming. Since the introduction of the relinquishment policy, the scheme, now known simply as 'Supporting Donkeys in the Community' supports alternatives to relinquishment wherever possible.

Covid-19 has undoubtedly exacerbated donkey welfare issues across Ireland and the Charity saw an increase in community call-outs of 30%. An urgent appeal in Q4 helped the Charity to communicate the changing emphasis of its work and raise much-needed funds. Revised marketing messaging and materials have been developed to help raise funds towards the costs of subsidised services such as worming, vaccinations and castrations.

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Trustees' report (continued)

2021 Strategy

Q4 was spent developing and consulting on a three-year strategy for 2021-2024, which has been approved by UK and Ireland boards and will focus on delivering against KPIs across all teams in four key areas: improving welfare in the community and across the Charity's sites; creating operational efficiencies wherever possible through smarter working and supplier reviews; generating increased external income for a more sustainable financial future; and creating a great place to work.

External engagement will be key to ensuring welfare in the community improves in the longer term. The Charity has already started the process of consultation with individuals and organisations from the Department of Agriculture, Food and the Marine, through to the Gardai and partner charities. A Charity welfare strategy will set clear targets against rehoming, engagement, and key initiatives such as castrations and temporary, supportive care for donkeys and mules in the community.

A new head veterinarian will be recruited in Q2/Q3 of 2021, to oversee clinical activities and help drive forward critical community, educational, and industry outreach work.

The Charity will work closely with The Donkey Sanctuary UK to deliver these plans and ensure there is ongoing strategic alignment between the two organisations, while developing a distinct and authentic voice on donkey welfare in Ireland.

Financial review

As with most charities and businesses 2020 has been a difficult year due to Covid-19. As our sanctuary business was essential to tend to the animals in our care we had to remain open throughout. This meant changes in staffing and work rotas to ensure the safety of our people and adequate animal care. Many of our non-essential projects were put on hold including a number of important capital developments intended to improve our donkey care facilities.

The Donkey Sanctuary participated in both the Temporary and Employment Wage Subsidy Schemes which were crucial to enable our employees being kept on payroll. Depending on their roles and capability to work off site the impact on the employees has been varied. The day-to-day operating costs of running the charity were reduced or eliminated where possible bearing in mind the necessity to maintain the high level of animal care expected from our charity. As mentioned, any non-essential projects which had been planned were put on hold and savings were achieved as a result of the cancellation of many of our fundraising activities.

The charity's income is generated through various campaigns, appeals, events, visitor engagements and legacies as well as grant funding. The temporary closure of the visitor facilities to our sanctuary at Knockardbane since March 2020 has meant that a number of our onsite areas of income generation were severely impacted. Over 65,000 visitors spent time at the open sanctuary in 2019 allowing supporters to see first-hand how their donations are helping donkeys in the Charity's care and offering the opportunity to sign up for our newsletters or to adopt a donkey to support our work.

As with previous years demand for our support for donkeys in the community is increasing and as well as caring for 1,966 donkeys directly in our care (2019 - 1,892) we attended to the welfare of 1,500 others (2019 - 1,202). Following this policy has proved very beneficial as it affords the charity to reach and care for the wellbeing of more donkeys in need.

Due to the pandemic we had to refocus our fundraising activities as many of our traditional income generating activities were not viable. By directing our efforts towards online and social media opportunities donation income at €775k was just 2.5% below the previous year. Our legacy income proved quite resilient

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For the year ended 31 December 2020

Trustees' report (continued)

with income of €456k which was a 5% increase on the previous year. During such a difficult year we are extremely thankful to all our supporters for their continued generous support.

The support we receive from our UK charity, The Donkey Sanctuary (UK), continues to be essential to bridge our funding requirements to meet our welfare needs. As a result of the pandemic support in the year of €2m was 36% below the 2019 level resulting in an overall 26% fall in income excluding State subsidies.

Our operational expenditure at €4.2m (2019 - €4.7m) was 9% down on the previous year and 11% down when excluding payroll costs. This reduction in spend was principally due to Covid-19 impacts with the main areas of underspend being in fundraising costs, estate management, vehicle and travel costs and staff costs. The Charity did invest €142k in capital expenditure during the year but as mentioned a number of projects were put on hold due to the pandemic.

Summary Income and Expenditure

Income	2020	2019 as Restated
	€	€
Donations	775,152	794,749
Legacies	454,972	435,213
Grant from Donkey Sanctuary UK	2,002,440	3,147,261
Other income	900,371	130,500
Total	4,132,935	4,507,723

Donations – income from our supporters from our many campaigns such as adoptions, newsletters, regular giving, social media campaigns and events.

Legacies – a very positive year for our legacy despite the restrictions from the pandemic

Grant from Donkey Sanctuary UK – support from our UK charity necessary to fully meet our welfare commitments.

Other income – grants from The Department of Agriculture Food and the Marine as well as income from both the Government's temporary and employment wage subsidy schemes.

Expenditure	2020	2019
	€	€
Rescue and rehoming	3,975,664	4,347,524
Donkeys in the community	121,735	128,948
Fundraising activities	136,248	175,133
Total	4,233,647	4,651,605

Rescue and rehoming - Includes staff, donkey feed and other sanctuary consumables, premises, maintenance, veterinary, vehicle and travelling costs for our welfare team.

Donkeys in the community - Includes direct expenditure incurred in working with donkeys in the community including veterinary costs, materials and resources but excludes costs of our welfare team.

Fundraising activities - Includes the cost of our continued investment in growing our income from donations and legacies.

Due to the ongoing uncertainties with the pandemic we are forecasting external income levels to increase by just 3% in 2021 assisted by some new fundraising initiatives and the continued support of our loyal supporter base.

The trustees have confidence that the charity has adequate resources to continue in operational existence for the foreseeable future. They continue to adopt the going concern basis in preparing the financial statements.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Trustees' report *(continued)*

Reserves

The trustees operate a reserves policy, which they consider appropriate to ensure, barring unforeseen circumstances, the continued ability of The Donkey Sanctuary (Ireland) Company Limited by Guarantee to meet its objectives. The charity is dependent on funding from the parent Charity for its continued activities, however, the trustees are supporting its activities in developing local funding sources.

At 31 December 2020 the charity had General Funds of €129,022 (2019 - €262,149 as restated) being its accumulated unrestricted reserves excluding amounts designated to fixed assets and restricted funds. The trustees do not have a target to hold reserves because the activities of the charity are mainly funded by the parent Charity and it has committed to providing ongoing support.

Fundraising

Our income is generated through various campaigns that include appeals, both online and offline e.g. through direct supporter engagement via our newsletter, events such as the Teddy Bear picnic, Spring Fair, Christmas Fair etc., raffle tickets, Irish calendar, adoptions, direct debits, memorial scheme, visitor engagements such as on site donations, school and travel tours and adoptions as well as legacies and grant funding. Pre Covid, we attended agricultural shows promoting The Donkey Sanctuary and rehoming donkeys which generated donations and we also encouraged supporter fundraising such as coffee mornings, wedding favours, fun runs and bake sales.

As a result of Covid 19, we had to make adjustments to raise income from other areas. We focussed more online with social media paid-for campaigns such as an Urgent Appeal in December, adoption campaigns and Virtual Teddy Bear's picnic, together with introducing a raffle in Spring. These initiatives contributed to 33% of our donation income in 2020 compared to 14% in 2019. Through the hard work and initiatives of our staff and the backing of our loyal supporters overall our income from donations was just 2.5% below that of the previous year.

Notwithstanding the pandemic we are confident we can grow our donations in 2021 albeit not to the levels we would have previously planned. In the short term we have identified further opportunities to assist in bridging any shortfall in donations and hope to be in a position to welcome visitors back to our visitor facilities at our sanctuary in Knockardbane later in the summer.

Principal risks and uncertainties

The Donkey Sanctuary Ireland's primary risks are continually assessed and reviewed as part of our risk management process, and logged within our charity's risk register. The primary risks at the time of writing can be summarised as:

Governance: Ensuring that the board of DSI is appraised of, and has plans to deal with, the range of governance issues associated with the stewardship of the charity. We have a governance code action plan that is informed by guidance from Ireland's Charities Regulator. The board is accountable for overseeing this plan and ensuring adequate measures are in place to maintain good governance.

Rescue and rehoming: Having the capacity and resource to meet demand for accommodation at DSI sites for DSI-owned donkeys, whose numbers have risen steadily since 2012. The charity stopped taking relinquishments from the community in Q4 2020 and its relinquishment policy is clear that only a limited number of donkeys and mules can be offered sanctuary-based accommodation, as long as they meet exceptional criteria. Nevertheless, the risk of donkeys in guardian homes being obliged to return to DSI sites - as a result of compromised welfare or at the guardian's request - and the availability of suitable guardian homes, remains a concern.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Trustees' report *(continued)*

Fundraising: Securing sufficient funds to contribute towards the ongoing care of both donkeys in our care and donkeys in the community, is contingent on the public's ability and willingness to give and also DSI's access to appropriate resources and budget. Effective reputational risk management is another pre-requisite for successful fundraising and therefore communications and supporter brand engagement is closely linked to fundraising outcomes.

Biosecurity: Protecting staff, donkeys, visitors, and the surrounding community from threats to health and wellbeing from sources such as Covid-19 and other transmissible diseases, and environmental hazards such as effluence and contaminated water that has the potential to run off into the surrounding environs. We have developed robust risk management procedures and protocols so that we can continually review and mitigate the risks from various biohazardous sources.

Structure, governance and management

The trustees are fully aware of their responsibilities for ensuring that the Charity has an appropriate system of managerial, administrative and financial controls. The major risks to which the Charity is exposed as identified by the trustees have been reviewed and systems or procedures have been established to manage those risks. A key component of these controls is the risk assessment programme which was transferred from The Donkey Sanctuary's Irish branch upon incorporation. The risk register is reviewed by the trustees at each trustees' meeting.

The Group also employs Internal Auditors whose role is to assess the risks faced by the group including whether the internal systems and controls are being adhered to throughout the organisation, as it continues to expand throughout the world. The Internal Auditors have a direct reporting line to the trustees of The Donkey Sanctuary Trustee Limited but for day-to-day administration and direction, report to the Head of Governance in the UK.

Public benefit

The trustees confirm that they have complied with the relevant parts of the Act to have due regard to public benefit guidance in determining the activities undertaken by the charity.

The trustees are satisfied that the aims and objectives of the charity being a focus on the rescue and rehoming of donkeys and mules in need meet the public benefit requirements.

Directors/Trustees and secretary

The directors/trustees and secretary who held office during the year and up to the date of signing the report were as follows:

R Polden
K Nacey
M Cronin
T Kirby
D McCarthy
Philip Merrills Dearn
D Healy (resigned 20th October 2020)
A Stenner-Evans (Secretary)

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Trustees' report *(continued)*

Accounting records

The trustees believe that they have complied with the requirements of Section 281 of the Companies Act, 2014 with regard to maintaining adequate accounting records by employing accounting personnel with appropriate expertise and by providing adequate resources to the financial function. The books of account of the charity are maintained at Liscarroll, Mallow, Co Cork, Ireland.

Relevant audit information

The directors believe that they have taken all steps necessary to make themselves aware of any relevant audit information and have established that the company's statutory auditors are aware of that information. In so far as they are aware, there is no relevant audit information of which the company's statutory auditors are unaware.

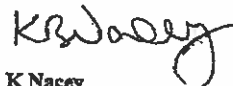
Auditor

In accordance with Section 383 of the Companies Act, 2014, the auditor, Crowleys DFK, will continue in office.

On behalf of the board



M Cronin
Director/Trustee



K Nacey
Director/Trustee

Date: 30th April 2021

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Trustees' report

The trustees (who are directors for the purpose of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* including the requirements of the Charities Statement of Recommended Practice.

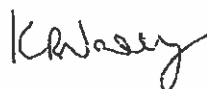
Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the Company and of its profit or loss for that year. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the assets, liabilities, financial position and profit or loss of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal controls as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities. The trustees are also responsible for preparing a trustees' report that complies with the requirements of the Companies Act 2006.

On behalf of the board


M Cronin
Director/Trustee


K Nacey
Director/Trustee

Date: 30th April 2021

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

**Independent auditor's report to the members of The Donkey Sanctuary (Ireland)
Company Limited by Guarantee**

Opinion

We have audited the charity financial statements of The Donkey Sanctuary (Ireland) Company Limited by Guarantee for the financial year ended 31 December 2020 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet and the related notes to the financial statements, including a summary of significant accounting policies set out in note 1. The financial reporting framework that has been applied in their preparation is Irish law and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102.

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the charity as at 31 December 2020 and of its net incoming resources for the financial year then ended;
- have been properly prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", as applied in accordance with the provisions of the Companies Act 2014 and having regard to the Charities SORP; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Independent auditor's report to the members of The Donkey Sanctuary (Ireland) Company Limited by Guarantee *(continued)*

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

- in our opinion, the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- in our opinion, the Trustees' Annual Report has been prepared in accordance with the Companies Act 2014.

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion the accounting records of the charity were sufficient to permit the financial statements to be readily and properly audited. The financial statements are in agreement with the accounting records.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' Annual Report. The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of trustees' remuneration and transactions required by sections 305 to 312 of the Act are not made. We have nothing to report in this regard.

Respective responsibilities

Responsibilities of trustees for the financial statements

As explained more fully in the Trustees' Responsibilities Statement set out on page 7 the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the charity or to cease operations, or has no realistic alternative but to do so.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
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**Independent auditor's report to the members of The Donkey Sanctuary (Ireland)
Company Limited by Guarantee (continued)**

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is contained in the appendix to this report, located at page 11, which is to be read as an integral part of our report.

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the charity's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume any responsibility to anyone other than the charity and the charity's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Tony Cooney
for and on behalf of
CROWLEYS DFK UNLIMITED COMPANY
Chartered Accountants and Statutory Audit Firm
5 Lapps Quay
Cork

Date: 30 April 2021

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Independent auditor's report to the members of The Donkey Sanctuary (Ireland) Company Limited by Guarantee *(continued)*

Further information regarding the scope of our responsibilities as auditor

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

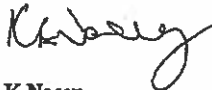
Statement of financial activities (including income and expenditure)
For the year ended 31 December 2020

	Note	Unrestricted Funds	Restricted Funds	Total Funds	Prior Year Total Funds as restated 2019
		2020 €	2020 €	2020 €	2019 €
Income and endowments:					
Donations and legacies	2	4,132,935	-	4,132,935	4,507,723
Total income		<u>4,132,935</u>	<u>-</u>	<u>4,132,935</u>	<u>4,507,723</u>
Expenditure on:					
Raising funds	4	(136,248)	-	(136,248)	(175,133)
Rescue and rehoming	5	(4,097,399)	-	(4,097,399)	(4,476,472)
Total expenditure		<u>(4,233,647)</u>	<u>-</u>	<u>(4,233,647)</u>	<u>(4,651,605)</u>
Net income/(expenditure)		(100,712)	-	(100,712)	(143,882)
Other gains and losses		1,481	-	1,481	(2,044)
Net movements in funds		(99,231)	-	(99,231)	(145,926)
Total funds brought forward		<u>726,090</u>	<u>50,000</u>	<u>776,090</u>	<u>922,016</u>
Total funds carried forward	13	<u>626,859</u>	<u>50,000</u>	<u>676,859</u>	<u>776,090</u>

All of the activities relate to continuing operations.
The accompanying notes form an integral part of the financial statements.



M Cronin
Director/Trustee



K Nacey
Director/Trustee

Date:

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Balance sheet as at 31 December 2020

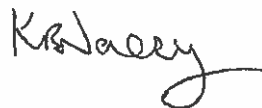
	Note	2020		2019
		€	€	as restated €
Fixed assets				
Tangible assets	9		497,837	463,941
Current assets				
Stocks	10	64,916		83,307
Debtors	11	86,791		110,969
Cash at bank and in hand		543,874		506,200
		<u>695,581</u>	<u>700,476</u>	
Creditors: amounts falling due within one year	12	<u>(516,559)</u>	<u>(388,327)</u>	
Net current assets			<u>179,022</u>	<u>312,149</u>
Total assets less current liabilities			<u>676,859</u>	<u>776,090</u>
Net assets			<u>676,859</u>	<u>776,090</u>
The funds of the charity:				
Restricted income funds	13	50,000		50,000
Designated funds	13	497,941		463,941
General fund	13	129,022		262,149
		<u>676,859</u>		<u>776,090</u>

On behalf of the board


M Cronin
Director/Trustee

K Nacey
Director/Trustee

Date:



The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

1 Significant accounting policies

The charity was incorporated in Ireland on 21 January 2011 as a company limited by way of guarantee and not having a share capital under the Companies Act 2014. The liability of the members is limited to €1 per member. The charity was registered as a charity with the Office of the Revenue Commissioners on 13 April 2011.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

(a) Basis of preparation

These financial statements have been prepared under the historical cost convention and are in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) ('the SORP'), the Charities Act 2009 and the Companies Act 2014.

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons:

The trustees have prepared cash flow forecasts through until 31 December 2021 from the date of approval of these financial statements which indicate that, taking account of severe but plausible downsides which include the impact of COVID 19, the company will have sufficient funds to meet its liabilities as they fall due for that period.

Those forecasts are dependent on The Donkey Sanctuary (registered charity in the UK, charity number 264818) providing additional financial support during that period. The Donkey Sanctuary has indicated its intention to continue to make available such funds as are needed by the company for the period covered by the forecasts. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

Consequently, the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least 18 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

The charity has taken advantage of the exemptions included within FRS 102 not to disclose transactions with members of the Donkey Sanctuary group. In addition as the charity is included in the consolidated financial statements of the Donkey Sanctuary it has taken the exemption from preparing its own statement of cash flows.

(b) Income

Income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy:

- Donations from supporters represent the amounts receivable by the charity from donors during the period. Gift aid on donations is accounted for on an accruals basis.
- Charitable activities income represents the grants receivable from The Donkey Sanctuary for undertaking the core activities of rescue and rehoming.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

- Legacy income is recognised when it is probable that it will be received. Receipt is normally probable when:
 - there has been grant of probate;
 - the executors have established that there are sufficient assets in the estate, after settling any liabilities, to pay the legacy; and
 - any conditions attached to the legacy are either within the control of the charity or have been met.
- Fundraising income represents other fundraising activities carried out by the charity to generate incoming resources which will be used to undertake its charitable activities.
- Employment Wage Subsidies – the sanctuary participated in the Government’s Temporary Wage Subsidy Scheme and continues to participate in the Employment Wage Subsidy Scheme.

(c) Expenditure

Expenditure is included on an accruals basis and incorporates provisions for known liabilities where a legal or constructive obligation existed at the balance sheet date that would commit the charity to that expenditure. The purchase of goods and services has been treated as expenditure once the supplier has delivered the goods or performed the service.

- Expenditure on raising funds includes all costs incurred in raising funds to be used for the charity’s charitable purposes.
- Expenditure on charitable activities includes all costs incurred in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including applicable support costs.
- Governance costs relate to costs associated with the constitutional and statutory requirements of the charity.

(d) Taxation

By virtue of its charitable activity the charity has been granted exemption in accordance with the provisions of Section 207 (as applied to companies by Section 76) Section 609 (Capital Gains Tax) and Section 226 (Deposit Interest Retention Tax) of the Taxes Consolidation Act 1997. This exemption extends to the income and property of the charity.

(e) Post retirement benefits - defined contribution scheme

The charity operates a defined contribution pension scheme. The amount charged to the statement of financial activities represents the contributions payable to the scheme in respect of the accounting period.

(f) Stocks

Stocks are stated at the lower of cost and net realisable value. Net realisable value is based on normal selling price, less any further costs expected to be incurred to completion and disposal.

(g) Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or at valuation, less accumulated depreciation.

The charge for depreciation is calculated to write down the cost or valuation of tangible fixed assets to their estimated residual values by equal annual instalments over their expected useful lives which are as follows:

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

Plant and machinery	-	20% written down value
Motor vehicles/Tractors	-	20 - 33.33% written down value
Fixtures and fittings	-	20% written down value

Provision is also made for any impairment of tangible fixed assets.

(h) Fund accounting

Unrestricted funds are expendable at the discretion of the trustees in furtherance of the charity's objects. If part of an unrestricted fund is earmarked for a particular project it may be designated as a separate fund, but the designation has an administrative purpose only, and does not legally restrict the trustees' discretion to apply the fund.

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified as a restricted fund. Restricted funds are those where the donor has provided for the donation to be spent in furtherance of a specified charitable purpose.

Transfers between funds – these may arise when there is a release of restricted funds to unrestricted funds or charges are made from the unrestricted fund to other funds.

(i) Government grants

Government grants are recognised using the accrual model and the performance model. Under the accrual model government grants relating to revenue are recognised on a systematic basis over the periods in which the sanctuary recognises the related costs for which the grant is intended to compensate. Grants that are receivable as compensation for expenses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs are recognised in income in the period in which it becomes receivable.

2 Income

	Unrestricted funds €	Restricted funds €	Total 2020 €	Total 2019 as restated €
Donations	775,152	-	775,152	794,749
Legacies	454,972	-	454,972	435,213
Ex gratia funding - Department of Agriculture, Food and the Marine	155,000	-	155,000	130,000
Other external grants	3,931	-	3,931	500
Other income – Employment Wage Subsidies	741,440	-	741,440	-
Grant from Donkey Sanctuary UK	2,002,440	-	2,002,440	3,147,261
	<u>4,132,935</u>	<u>-</u>	<u>4,132,935</u>	<u>4,507,723</u>

The Donkey Sanctuary UK provides a grant to the charity for the performance of rescue and rehoming activities.

The Donkey Sanctuary received ex gratia pre-funding of €155,000 in 2019 (2018 - €130,000) from The Department of Agriculture, Food and the Marine. This funding enabled the sanctuary to continue to expand on our Donkey Welfare Improvement Scheme the purpose of which is offering alternatives to

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

relinquishment and implementing initiatives to reduce the number of unwanted foals being born outside of its farms. The full amount of this grant was recognised in income in the 2020 financial statements in accordance with matching revenue with the related costs for which the grant is intended to compensate. Ex gratia pre-funding of €170,000 was received from The Department of Agriculture, Food and the Marine in 2020 and is included in deferred income to be recognised as income in the 2021 financial statements.

The Donkey Sanctuary received two Covid-19 government subsidies which were operated by the Office of the Revenue Commissioners for employees / employers impacted by the Covid-19 pandemic. The Company has accounted for both subsidies as government grants under the accruals model and recognised the related income in 'Other income – Employment Wage Subsidies' for the year. The Temporary Wage Subsidy Scheme (TWSS) was accounted for when it was received while the Employment Wage Subsidy Scheme (EWSS) subsidy was accounted for when it became receivable. Total subsidies recognised in other income for the year amounted to €329,179 in respect of the TWSS and €412,261 for EWSS.

3 Prior period adjustment

During the preparation of these financial statements the directors realised that ex-gratia funding from the Department of Agriculture, Food and the Marine had been recognised on a receipts basis in the financial statements for 2018 and 2019. The Department describe the grants as pre-funding and consequently the reported results for the prior year ended 31 December 2019 have been restated in accordance with matching revenue with the related costs for which the grants are intended to compensate.

The effect of this adjustment was to restate the opening General Fund at 1 January 2019, Income for year ended 31 December 2019 and Deferred Income as at 31 December 2019 as set out below.

Statement of Income and Retained Earnings

	2019 as previously stated €	Prior Period adjustment €	2019 as restated €
Ex gratia funding - Department of Agriculture, Food and the Marine	155,000	(25,000)	130,000
	<u>155,000</u>	<u>(25,000)</u>	<u>130,000</u>

Balance Sheet

	2019 as previously stated €	Prior Period adjustment €	2019 as restated €
Deferred income	-	155,000	155,000
	<u>-</u>	<u>155,000</u>	<u>155,000</u>
General fund brought forward	566,494	(130,000)	436,494
	<u>566,494</u>	<u>(130,000)</u>	<u>436,494</u>

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

4 Expenditure on raising funds

	2020 €	2019 €
Fundraising activities	136,248	175,133
	<u>136,248</u>	<u>175,133</u>

5 Expenditure

	Direct staff costs €	Other direct costs €	Support costs €	Total 2020 €	Total 2019 €
Fundraising activities	72,010	43,785	20,453	136,248	175,133
Rescue and rehoming	1,564,002	1,710,643	822,754	4,097,399	4,476,472
Expenditure in support of activities	488,218	354,989	(843,207)	-	-
	<u>2,124,230</u>	<u>2,109,417</u>	<u>-</u>	<u>4,233,647</u>	<u>4,651,605</u>

Included within other direct costs are audit fees in relation to the year of €14,898 (2019 - €7,562).

6 Trustees' remuneration

	2020 €	2019 €
Remuneration and other emoluments	-	-
	<u>-</u>	<u>-</u>

Five of the trustees (2019 – two) are unpaid and provide their time and expertise on a voluntary basis. The fifth trustee is an employee of The Donkey Sanctuary (UK). Their services are paid for by The Donkey Sanctuary (UK) however the portion attributable to their services to The Donkey Sanctuary (Ireland) Company Limited by Guarantee is not separately identifiable. The ultimate parent company of both is the Donkey Sanctuary Trustee Limited.

Emoluments include salary and benefits in kind but exclude pension scheme contributions

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
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Notes to the Financial Statements

7 Staff numbers and costs

The average number of persons employed by the charity during the period was 60 (2019: 62).

The aggregate payroll costs of these persons were as follows:

	2020 €	2019 €
Wages and salaries	1,855,010	1,940,666
Social security costs	144,801	211,218
Other pension costs	124,419	129,937
	<u>2,124,230</u>	<u>2,281,821</u>

There was no employee whose emoluments exceeded more than €70,000.

8 Taxation

By virtue of its charitable activity the charity has been granted exemption in accordance with the provisions of Section 207 (as applied to companies by Section 76) Section 609 (Capital Gains Tax) and Section 266 (Deposit Interest Retention Tax) of the Taxes Consolidation Act 1997. This exemption, which applies to Income Tax / Corporation Tax, Capital Gains Tax and Deposit Interest Retention Tax, extends to the income and property of the charity.

9 Tangible fixed assets

	Tangible assets under construction €	Motor Vehicles / Tractors €	Equipment, fixtures and fittings €	Total €
<i>Cost</i>				
At beginning of period	2,386	435,330	475,268	912,984
Additions	-	117,750	24,585	142,335
Disposals	(2,386)	(15,805)	(18,648)	(36,839)
At end of period	<u>-</u>	<u>537,275</u>	<u>481,205</u>	<u>1,018,480</u>
<i>Depreciation</i>				
At beginning of period	-	184,423	264,620	449,043
Charge for the period	-	50,194	42,997	93,191
Disposals	-	(13,163)	(8,428)	(21,591)
At end of period	<u>-</u>	<u>221,454</u>	<u>299,189</u>	<u>520,643</u>
<i>Net book value</i>				
At 31 December 2020	<u>-</u>	<u>315,821</u>	<u>182,016</u>	<u>497,837</u>
At 31 December 2019	<u>2,386</u>	<u>250,907</u>	<u>210,648</u>	<u>463,941</u>

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

10 Stocks

	2020	2019
	€	€
Stock of feed, straw and bedding	30,124	41,801
Veterinary supplies and equipment	34,792	41,506
	<u>64,916</u>	<u>83,307</u>

The value of stocks charged to the Statement of Financial Activities during the year was €515,769 (2019 - €577,558). This cost has been allocated to the rescue and rehoming expenditure category.

11 Debtors

	2020	2019
	€	€
Amounts owed by group undertakings	58,946	56,082
Other debtors	5,520	-
Prepayments and accrued income	2,260	3,155
Residual legacies	20,065	51,732
	<u>86,791</u>	<u>110,969</u>

The amounts owed by group undertakings are non-interest bearing and are payable on demand.

12 Creditors: amounts falling due within one year

	2020	2019
	€	as restated €
Trade payables	122,254	73,463
Other taxation and social security	27,285	42,123
Accruals	184,133	103,598
Deferred Income	170,000	155,000
Other creditors	12,887	14,143
	<u>516,559</u>	<u>388,327</u>

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

13 Funds of the charity

Analysis of movements in funds

	Balance at 01.01.2020 as restated	Incoming Resources	Outgoing resources	Transfers	Balance at 31.12.2020
	€	€	€	€	€
Restricted income funds	50,000	-	-	-	50,000
Unrestricted income funds					
Designated income funds	463,941	-	(1,267)	35,163	497,837
General income fund	262,149	4,132,936	(4,230,900)	(35,163)	129,022
	<u>776,090</u>	<u>4,132,936</u>	<u>(4,232,167)</u>	<u>-</u>	<u>676,859</u>
At 31 December 2020	<u>776,090</u>	<u>4,132,936</u>	<u>(4,232,167)</u>	<u>-</u>	<u>676,859</u>

The fixed assets designated funds represents funds provided by The Donkey Sanctuary to fund capital investment in the charity as opposed to operational costs.

	Balance at 01.01.2020	Incoming Resources	Outgoing resources	Transfers	Balance at 31.12.2020
	€	€	€	€	€
Restricted funds					
Buildings	50,000	-	-	-	50,000
At 31 December 2020	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>50,000</u>

14 Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost for the year represents contributions payable by the charity to the scheme and amounted to € 124,419 (2019: €129,937).

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

15 Capital commitments

The charity had no capital or other commitments as at 31 December 2020 or 31 December 2019.

16 Related party transactions

The charity defines its related parties as its Key Management Personnel and entities that are part of the group headed by The Donkey Sanctuary. The charity has taken the exemption from disclosing transactions which are included in the consolidated accounts of The Donkey Sanctuary. The charity defines its Key Management Personnel as its Directors/Trustees. Details of their remuneration are included in note 5.

There were no related party transactions in the current or preceding period that require disclosure.

The Donkey Sanctuary (Ireland) Company Limited by Guarantee
For the year ended 31 December 2020

Notes to the Financial Statements

17 Ultimate parent undertaking and parent undertakings of larger groups

The charity's ultimate parent undertaking is The Donkey Sanctuary Trustee Limited, a Company registered in the United Kingdom and sole corporate Trustee of The Donkey Sanctuary, an unincorporated charity registered in the United Kingdom. The address of its principal place of business is The Donkey Sanctuary, Sidmouth, Devon, EX10 0NU.

The largest and smallest group in which the results of the charity are consolidated is that headed by The Donkey Sanctuary.

The consolidated financial statements of the Donkey Sanctuary are available to the public and may be obtained from the Charity Commission of England and Wales website or the address shown above.

18 Approval of financial statements

The trustees approved these financial statements on 30th April 2021.